



## THE SENATE

### SELECT COMMITTEE ON PRODUCTIVITY IN AUSTRALIA

19 December 2025

Mr Paul Zalai  
Chief Executive Officer  
Freight and Trade Alliance (FTA)

via email: [info@FTAlliance.com.au](mailto:info@FTAlliance.com.au) cc:

Dear Mr Zalai,

On 4 November 2025, the Senate resolved that the Select Committee on Productivity in Australia (the committee), be established to inquire into and report by **30 September 2026**.

The committee invites you or your organisation to make a submission addressing some or all of the committee's terms of reference. Additionally, the committee has published a [discussion paper](#) highlighting the committee's key areas of interests. The terms of reference, discussion paper as well as other information about the inquiry is available on the [inquiry webpage](#).

The closing date for submissions is **Friday, 20 February 2026**. Late submissions may not be accepted unless an extension has been granted by the committee.

Submissions can be made online via the inquiry webpage, sent to the committee via email at [productivity.sen@aph.gov.au](mailto:productivity.sen@aph.gov.au) or posted to the committee at PO Box 6100, Parliament House, Canberra ACT 2600.

If your submission is accepted by the committee, it will usually be made publicly available on the inquiry webpage. If you would like to request that your name or any part of your submission to be kept confidential, please state this clearly when you make your submission and provide a reason for your request. You will be advised whether the committee has agreed to your request.

Please note that all submissions to parliamentary inquiries become committee documents. You should not circulate or publish your submission before it has been formally accepted by the committee. Once accepted, submissions are covered by [parliamentary privilege](#) in Australia but the unauthorised release of them is not.

For further information about making a submission see: [Making a submission – Parliament of Australia \(aph.gov.au\)](#)

If you have any questions, please contact the secretariat via email [productivity.sen@aph.gov.au](mailto:productivity.sen@aph.gov.au) or +61 2 6277 3820.

Yours sincerely,

Pothida Youhorn

**Committee Secretary**