

Port Operating Model



Our business

Our port

- > 500 hectares of port land near CBD
- Four municipal councils on port boundaries

Our trade

- > 2.7 millioncontainers per year
- > 1,000 new motor vehicles per day
- > 87 million revenue tonnes annually
- ~ \$95 billion in total trade value

Our infrastructure

- 30 commercial berths
- > \$2 billion invested in port infrastructure over the last decade

Our port gate

- > 3,000 ship visits per YEAR
- ~ 10,500 truck visits per DAY
- ~ 36 train visits each WEEK



Looking Forward



Capacity for growth over the 50 year lease



Alignment with State interests to support Victoria's ongoing economic growth



Lease transaction completed October 2016



Pricing certainty through regulatory model



Cooperative port community with a shared vision for growth



Our Role



The better the port works, the better Victoria works.
And that's better for all of us.

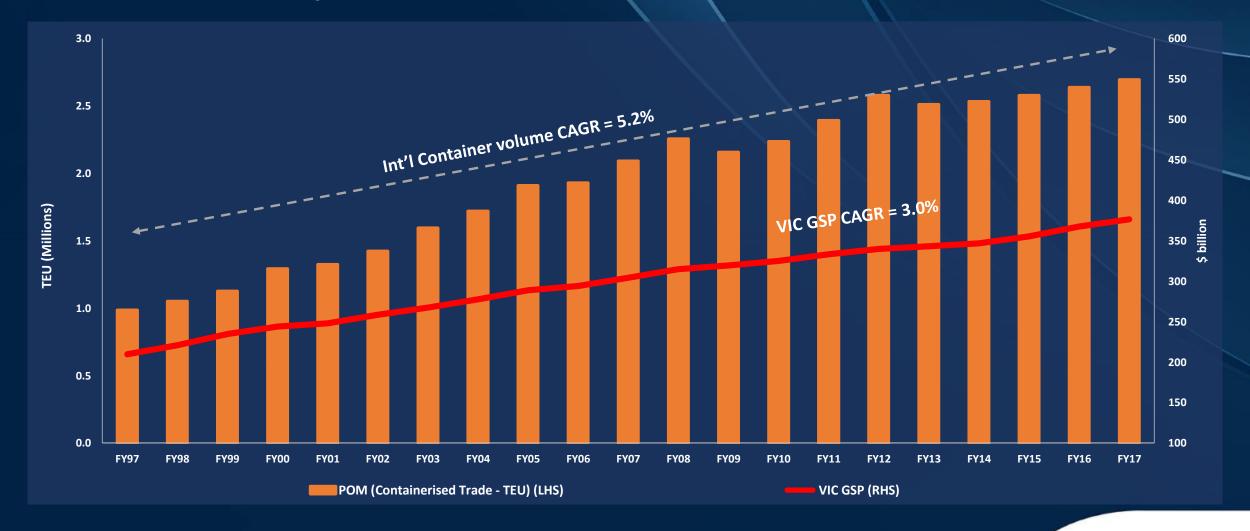




As private manager of the port, PoM is aligned with the commercial interests of our customers and is keen to work with industry and the State to grow the port and deliver least cost infrastructure to ensure a sustainable competitive supply chain.



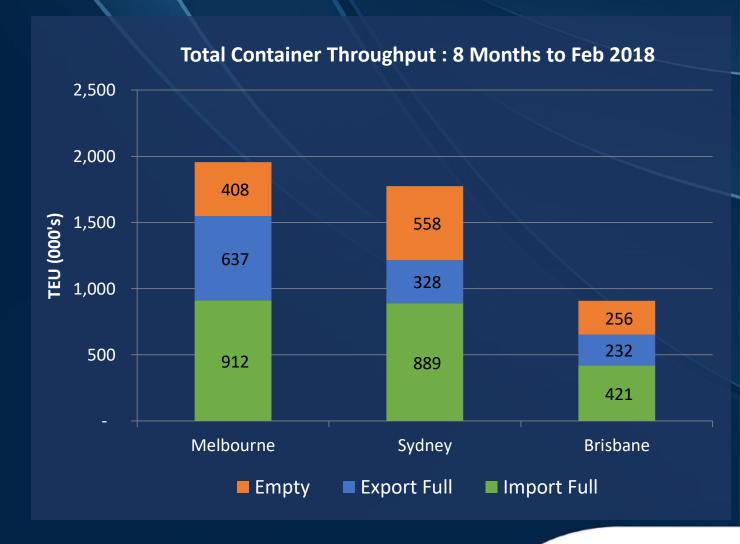
Our history underpins future





Our Port

- The Port of Melbourne is the largest container and general cargo port in Australia
- Melbourne has a strong export base
- Good trade growth over last 12 months
 - Container trade + 8%
 - The State's forward infrastructure program will feed through the economy





Business environment

SHIP SIZE

Changes in the shipping market is driving demand for larger ships which in turn influences how our local supply chain works

POPULATION GROWTH

Melbourne and Victoria population growth is placing new pressures on our infrastructure and city planning.











COMPOUND ANNUAL GROWTH

Container movements are have increased higher than predicted forecasts in response to economic activity.

INFRASTRUCTURE INVESTMENTS

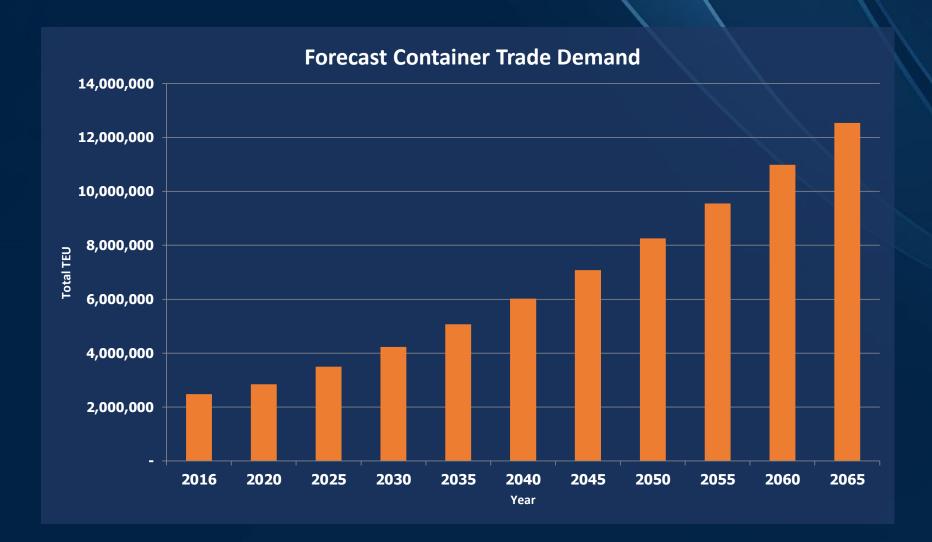
Strong investment in significant infrastructure projects is driving economic growth, new markets and supply chain opportunities.

SUPPLY CHAIN INNOVATIONS

Continued development of efficiency outcomes



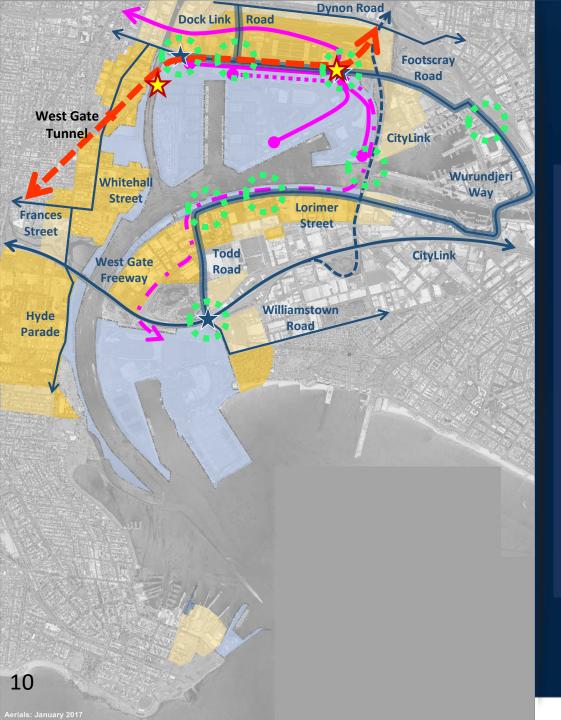
Port Growth Outlook



Key growth drivers

- Economic activity
- Population growth





Planning for the Future

- Planning our land assets and working in partnership with port tenants
- Better understanding our port supply chain
- Integrating the port freight supply chain with the external road network
- Planning for future road network efficiencies
- Working with the State and industry to drive an efficient and sustainable port rail system
 - Working to protect the port's operating and growth capacity
- from encroachment (including potential future improvements)



Delivering the future

Plan for growth

Prepare for increased vessel size

Optimise landside productivity & efficiency

Community

- 30 Year Port Development Strategy
- Invest to maintain capacity
- Maximise existing built infrastructure
- Expand capacity through new infrastructure
- Develop an efficient on-dock rail capability
- Promote metro port rail shuttle network development
- Support delivery of new road infrastructure

Promote appropriate Port environs planning

Conclusion



We are working with industry

both inside and outside the port gate –to deliver on our commitments.



50 year lease provides certainty to plan for the future



Collaborative engagement with stakeholders.with a focus on value creation



Invest for future capacity



