NEW SOUTH WALES INTERMODAL FORUM

August 2017



PACIFIC NATIONAL AT A GLANCE

A summary of Pacific National's performance from the last financial year:







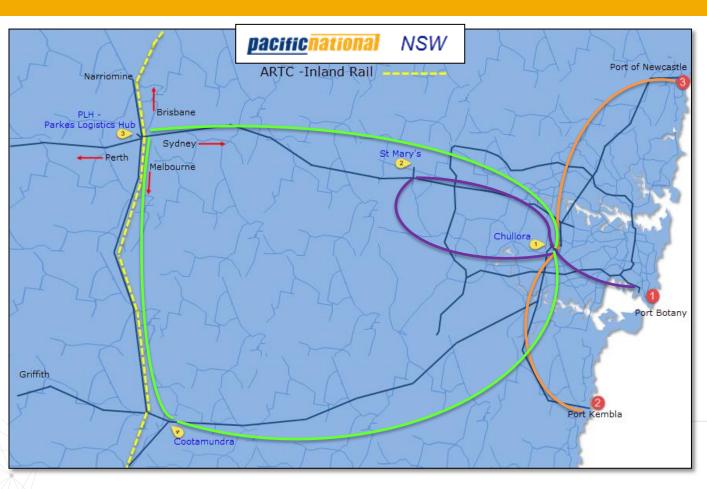
PACIFIC NATIONAL INTERMODAL AT A GLANCE





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METRO and REGIONAL HUB's



Leveraging existing infrastructure

Leveraging Pacific National Intrastate & Interstate Network

Increasing Productivity

Minimising community impact

Metro Services

Port Services

Regional Services



SYDNEY FREIGHT TERMINAL - CHULLORA



- New RMG's and Load Lifting Equipment
- Doubling capacity to 600,000 TEUs
- 14km Storage rail roads, 4 Km of loading rail roads
- Partnering with customers, governments and industry
- Close proximity to M4 and M5
- Good road access
- Leveraging Port Support rail
- Hub for Regional Export Volumes and close to Port Botany
- Direct services to Adelaide, Perth, Melbourne & Brisbane.
- Shuttle to Inland Rail



Western Sydney IMEX Terminal – Strategic Overview

Pacific National has recommenced discussions with industry for the development of the Western Sydney Rail Freight terminal (St Marys) – a 43 hectare facility dedicated to IMEX movements

St Marys has the potential to provide significant advantages of the traditional road logistics solutions from Port Botany to Western Sydney.

- M5 Traffic Congestion:
 - Road logistics out of Port Botany are significantly impacted by congestion on the M5.
 - A significant number of the beneficial freight owners requests deliveries by midday. Meaning trucks are required to negotiate the M5 during peak traffic periods.
 - The challenges with the M5 are anticipated to become worse over the coming years.
- The St Marys site is located in close proximity to major industrial parks including Eastern Creek, Erskine Park and Wetherill Park:
 - Delivering full containers to St Marys via port shuttle will allow these industrial parks to be more easily serviced.
 - Road logistics companies will be able to make better use of their fleet, and haul additional volume. Will allow
 road logistics companies to target new customers.
- Delivering full containers to St Marys via rail will allow road logistics companies with a scalable, reliable and predictable means to collect full containers.
- St Marys is planned to have a fully functioning container park and have in excess of 30 hectares available for on-site warehousing and distribution (for customers with material container throughput).





NEW WESTERN SYDNEY INTERMODAL TERMINAL – ST MARYS



- Investing from \$14m up to \$50 million
- Creating as a start an additional 300,000 TEUs
- Location bounded by Christie Street (North), Lee Holm Road and privately owned lots (East), the Great Western Railway (South) and South Creek (West).
- The site is serviced by a spur line (used by PN Bulk)
- Site is subject to a development consent issued by NSW Department of Planning to the NSW Rail Authority in 2000 (DA 170-05-2000) for the St Marys. The consented facility covers a site area of 37 hectares for an integrated rail freight facility comprising:
- a rail based grain receivable, storage and processing facility and;
- a sand/sandstone recycling facility.



Services Available – St Marys

- Rail linehaul (from / to Port Botany).
- Movement of Import containers to St Mary's / Western Sydney / Parkes from Port Botany.
- Movement of Exports containers from St Mary's / Western Sydney / Parkes to Port Botany.
- Terminal lifting services (containerised freight).
- Full container park facilities (St Mary's only):
 - Empty container availability (exports)
 - Wash Bay
 - Container repairs
 - Aqis
 - Bonded facility
 - Fumigation
- Warehousing (development) potential to co-locate on either site (removal of transport legs).
- Co-location bulk materials (e.g. Grain, concrete).

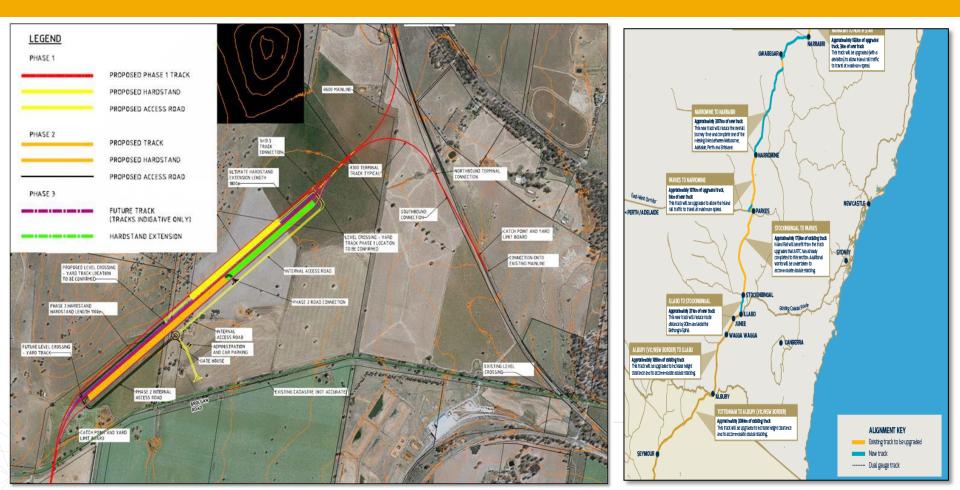


Parkes Rail Terminal – Major Regional NSW Development

- The Commonwealth Government has announced the development and full funding for inland rail (Melbourne to Brisbane Commonwealth Budget May 12) with the Narromine to Parkes section being one of the first sections earmarked for development.
- Pacific National will shortly be seeking development approval for the Parkes rail terminal on land it currently owns.
- The rail terminal will be developed in consultation with ARTC's inland rail development to ensure the maximum benefit for participants of this key trade route and the Parkes region.
- The Parkes rail terminal will provide efficient rail access to all three key rail corridors:
 - Sydney to Perth;
 - Melbourne to Brisbane; and
 - Parkes to Sydney (including Port Botany).
- The site is 367 hectares in size with approximately 30% to be used for the rail terminal. The remaining 70% has been reserved for key customers to co-locate at this key rail junction.
- Pacific National is talking to industry participants about co-location opportunities (Cargolink) at the Parkes rail terminal and invites participants to seek us out.



Parkes Rail Terminal – Inland Rail



Opportunities for Improvement

- · General treatment of freight as a second class user in rail networks where both freight and passenger traffic exist.
- Need to align port windows and rail windows.
- Need to align rail windows across different rail access providers in NSW this includes aligning Sydney Trains, John Holland and ARTC.
- Need for more rail infrastructure dedicated to freight rail both in port precincts and within the broader rail network. In particular there needs to be a separation of freight and passenger rail infrastructure. In NSW this means that:
 - the Western Sydney rail freight corridor project should be prioritised as it will separate passenger and freight rail on the main western line;
 - the Port Botany line duplication should be supported; and
 - the Inland Rail project should be supported.
- Need for freight corridor preservation the construction of future rail freight infrastructure requires that corridors be preserved now to ensure that land is available.
- Need to prevent urban encroachment existing and future freight terminals need sufficient buffer zones to allow 24/7 operation.
- Need for road freight and rail freight to be subject to similar infrastructure pricing frameworks. Freight rail pays for freight infrastructure via a mass distance location charge based on the cost of the rail infrastructure whereas road freight pays road user charges based on fuel excise and licence fees:
 - the pricing for freight infrastructure should be moved to a common framework to ensure that freight users make an efficient choice of franchises mode, where the price for the transport infrastructure is based on the cost of the transport infrastructure.
- The impact of technology includes driverless vehicles road freight, rail freight and terminal vehicles this will require co-operation across the supply chain to ensure that autonomous operating systems are aligned and compatible.
- The impact of container tracking and similar technologies is increasing size of freight datasets (i.e. big data) there will need to be co-operation as to whether these data sets are public or confidential and following from this consideration needs to be given as to the analysis of this "big data".

